

**Synod of Diocese of Niagara
2012 Budget**

	ACTUAL DEC. 31/09	ACTUAL Final 2010	Budget 2011	Proposed Budget 2012	Proposed Budget 2013
Summary					
Revenue					
DMM	3,044,139	3,095,407	2,855,005	2,950,000	2,850,000
Hands across Niagara	-	-	-	-	50,000
Interest / Investment Income	113,014	97,970	15,000	15,000	15,000
Sundry / Admin fees from Ins, Invest, ACMF	225,293	146,795	120,000	125,000	125,000
St Peters	-	4,468	-	12,000	12,000
Bequests / Donations	408,885	228,303	-	30,000	30,000
	<u>3,791,331</u>	<u>3,572,943</u>	<u>2,990,005</u>	<u>3,132,000</u>	<u>3,082,000</u>
Expense					
Employment	\$ 1,593,793	\$ 1,370,551	\$ 1,339,149	\$ 1,405,951	\$ 1,411,082
Programs	\$ 29,498	\$ 26,737	\$ 36,500	\$ 40,820	\$ 41,640
Diocesan Admin	\$ 451,571	\$ 599,553	\$ 395,856	\$ 448,625	\$ 433,733
Cathedral Place - Building	\$ 278,416	\$ 253,074	\$ 256,440	\$ 287,125	\$ 282,610
Beyond Parishes & Hands Across Niagara	\$ 221,389	\$ 172,108	\$ 83,943	\$ 44,005	\$ 94,005
Beyond Niagara	\$ 710,101	\$ 648,923	\$ 638,043	\$ 649,643	\$ 650,231
	<u>\$ 3,284,768</u>	<u>\$ 3,070,946</u>	<u>\$ 2,749,931</u>	<u>\$ 2,876,169</u>	<u>\$ 2,913,301</u>
Net Surplus (Deficit) excluding depreciation & other capital payments	<u>506,563</u>	<u>501,996</u>	<u>240,074</u>	<u>255,831</u>	<u>168,699</u>

Note: On the Revenue Summary above, Sundry revenue includes the Administration fees earned by the Diocese for administering the Insurance and Investment portfolios.
On the detail pages following (page 33) these amounts are netted against total expenses.

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RECEIPTS					
Diocesan Mission & Ministries	3,095,803	3,178,234	2,855,005	2,950,000	2,850,000
Less: Diocesan Mission & Ministries Grants	(51,664)	(82,827)	-	-	-
Anglican Appeal (Hand's Across Niagara)	-	-	-	-	50,000
Interest on Trust Funds / Investment gains	113,014	97,970	15,000	15,000	15,000
Sundry	141,260	58,469	30,000	30,000	30,000
St Peter's Rental (net expenses)		4,468		12,000	12,000
Gifts and Bequests	408,885	228,303	-	30,000	30,000
TOTAL RECEIPTS	3,707,298	3,484,617	2,900,005	3,037,000	2,987,000
EXPENDITURES					
EPISCOPAL OFFICE					
Staff Compensation:	383,525	389,359	477,976	493,906	504,823
<i>Note: Cola is approved at 2.8% for 2012, 2013 is estimated at 2.5%</i>					
Expenses:					
Episcopal Expenses/Discretionary	44,557	26,747	40,000	40,000	40,000
Synod Council Committees	(4,600)	(3,176)	-	-	-
	39,957	23,571	40,000	40,000	40,000
Lambeth:					
Core Budget	2,572	2,571	2,572	2,572	2,572
Funding Bursaries	2,571	2,571	2,571	2,571	2,571
Conference Fee	1,500	1,000	1,500	1,500	1,500
Travel Expenses	(6,854)	1,500	1,000	1,000	1,000
Additional Appeals	1,000	1,000	1,000	1,000	1,000
	789	8,642	8,643	8,643	8,643
EPISCOPAL OFFICE TOTAL	424,271	421,572	526,619	542,549	553,466
PARISH MINISTRY SUPPORT					
Staff Compensation:					
Program Department	172,517	158,108	141,178	180,953	185,515
Vision	-	-	80,000	84,550	86,664
Cemetery Consultant	7,399	12,832	12,877	13,238	13,568

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Finance Staff:	321,535	224,096	280,452	288,304	295,512
Less: Service Fees					
Investment Fund Administration Transfer	49,033	53,326	55,000	55,000	55,000
Insurance Fund Administration Transfer	25,000	25,000	25,000	25,000	25,000
Administrative Fee - ACMF, Niagara	10,000	10,000	10,000	15,000	15,000
	84,033	88,326	90,000	95,000	95,000
Net Finance Dept after Service fee recovery	237,502	135,770	190,452	193,304	200,512
<u>Stewardship & Financial Development</u>					
Expenses	12,731	1,478	5,000	5,000	5,000
<u>Stewardship & Financial Development - Expenses incl Compensation and Grants</u>	13,594	566	5,000	5,000	5,000
<u>Youth Ministry</u>					
General Program Expenses	1,286	300	1,200	1,650	1,700
Serverfest	-	400	-	-	-
Niagara Youth Conference	15,947	15,544	16,000	16,500	17,000
Away...	166	2,450	500	515	530
Youth Leadership Training Program	3,248	2,622	3,500	3,600	3,700
Youth Synod	1,240	996	1,500	1,550	1,600
Youth Members of Diocesan Synod Orientation	334	201	350	360	370
Youth Ministry Training Initiatives	493	911	500	515	530
Regional Youth Ministry	1,580	1,082	1,550	1,600	1,650
Youth Ministry Resources	78	-	-	515	530
Youth Ministry Committee & Resources	662	841	1,000	515	530
	25,034	25,347	26,100	27,320	28,140
<u>Children's Ministry:</u>					
Children's Ministry Advisory Committee	1,106	200	-	-	-
Children's Ministry Leadership Devel. & Res.	3,130	1,464	3,500	3,500	3,500
	4,236	1,664	3,500	3,500	3,500
<u>Nurturing Congregational Growth</u>					
Resources for Parish Planning & Development	60	-	-	-	-
Direct Parish Ministry Support	256,732	203,111	119,333	180,000	170,000
Mission Strategy & Planning	1,319	-	500	500	500
Congregational Support Coord. Team	-	17	1,509	500	2,000
Training & Resources	185	(1,783)	-	-	-
	258,279	202,837	120,333	182,500	172,500

**Synod of Diocese of Niagara
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<u>Vision Initiatives</u>					
Continous Culture of Innovation				2,000	2,000
Vision Animation Expenses	-	-	2,500	2,500	2,500
Life Changing Worship Expenses	-	-	3,900	3,500	3,500
Social Justice Animator	-	-	-	-	-
Anglican Appeal (Hand's Across Niagara)				-	50,000
	-	-	6,400	8,000	58,000
<u>PARISH MINISTRY SUPPORT TOTAL</u>	718,561	537,124	585,839	698,365	753,399
<u>PARISH LEADERSHIP & SUPPORT</u>					
Divinity Students	12,424	9,523	5,000	10,000	5,000
Ordinations	1,218	2,906	2,000	2,000	2,000
Parish Priesthood 101 (Transitional Deacons)	300		2,000	2,000	2,000
Niagara Continuing Education	8,664	3,530	3,000	3,000	3,000
Employee Assistance Program	15,668	17,347	15,500	18,500	18,500
Clergy/Licensed Lay Workers Conference	11,324	6,316	-	25,000	15,000
Clergy Days	-	200	1,500	2,000	1,000
Mentoring	95	-	-	-	-
Committee Expenses	254	(20)	500	-	-
Regional Deans	2,750	1,500	3,000	1,500	1,500
Interim Ministries	245	384	2,000	2,000	2,000
Vocational Diaconate	767	3,030	2,000	2,000	2,000
Archdeacons	6,875	9,000	9,000	9,000	9,000
<u>PARISH LEADERSHIP & SUPPORT TOTAL</u>	60,584	53,716	45,500	77,000	61,000
<u>ADMINISTRATIVE SUPPORT</u>					
<u>Pension Commitments:</u>					
Pension Support - Retired Bishops	30,000	30,000	30,000	30,000	30,000
Louisa Parke Commitment	43,292	40,195	40,000	40,000	40,000
	73,292	70,195	70,000	70,000	70,000
Additional Payroll (temporary and/or part time)	(11,369)	28,576	128	5,000	5,000
Wage Adjustment Prior Years	-		-		-
Wage Adjustment Current Year	-	5,529	-	-	-
	- 11,369	34,105	128	5,000	5,000

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<u>Diocesan Operations:</u>					
Archives	10,037	10,087	10,250	10,250	10,250
Conferences/Travel	3,859	7,798	4,000	4,000	4,000
Personnel Transition and Severance	462,591	349,852	227,205	160,000	150,000
Police Checks	164	670	500	750	750
Parish Interest /Other Expense	83,494	26,634	30,000	30,000	30,000
Interest Recovered from Parishes	(36,490)	(17,343)	(20,000)	(15,000)	(15,000)
Staff Training & Development	22,677	11,886	12,000	12,000	12,000
Contingency	-	-	-	-	-
Interest Bank Operating Loan	30,402	30,224	30,000	30,000	30,000
	576,734	419,808	293,955	232,000	222,000
<u>Administrative Expenses:</u>					
Telephone	20,040	16,354	15,000	15,000	15,000
Communication: Niagara Anglican News	30,287	46,594	30,000	40,000	40,000
Web Site Support	36,213	30,518	30,000	30,000	30,000
Mailing	10,396	13,763	12,000	7,000	7,196
Office Supplies	9,250	12,210	10,000	10,250	10,537
Payroll System	5,278	4,731	-	-	-
Cost Recovery from user Groups	0	0	(2,894)	(3,500)	(3,500)
Equipment Rentals	2,539	2,573	2,500	2,500	2,500
Equipment Service/Contracts	9,048	15,114	15,000	12,375	13,000
Equipment/Furniture Purchases	4,270	-	1,000	1,500	1,500
Computer Systems Support	5,860	1,743	5,000	2,000	2,000
Printing	1,411	1,365	3,000	1,000	1,000
Resources	2,859	1,701	3,000	3,000	3,000
Audit & Actuarial	25,000	34,880	16,500	31,000	31,000
Legal	10,030	62,919	12,000	20,000	20,000
Other Expenses	(71,881)	55,964	7,000	5,000	5,000
Bank Charges	8,586	7,487	9,000	7,000	7,000
Bad Debts	40,359	72,721	-	-	-
	149,545	380,637	168,106	184,125	185,233
<u>Cathedral Place Building:</u>					
Maintenance	45,403	72,512	50,000	40,000	41,120
Utilities	47,546	50,156	55,000	55,000	56,540
Insurance	47,545	47,650	49,000	49,000	50,372
Facility Rental Revenue	(12,520)	(10,470)	(12,000)	(20,000)	(25,000)
Day Care Facility Rental Revenue	(36,000)	(36,000)	(36,000)	(40,000)	(44,500)
Renovations/Major Repairs	23,671	7,526	25,000	25,000	25,000
Property/Cleaning/Reception	212,771	171,700	175,440	228,125	229,078
	328,416	303,074	306,440	337,125	332,610

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HACCC Share	50,000	50,000	50,000	50,000	50,000
Diocesan Share	278,416	253,074	256,440	287,125	282,610
HACCC Salary Assistance	-	-	-	-	-
Total Contribution	278,416	253,074	256,440	287,125	282,610
<u>ADMINISTRATIVE SUPPORT TOTAL</u>	1,066,618	1,157,819	788,629	778,250	764,843

INITIATIVES BEYOND OUR PARISHES

Canterbury Hills Camp

Capital Costs	25,000	25,000	25,000	25,000	25,000
Summer Camp Program	95,000	60,000	30,000	15,000	15,000
	120,000	85,000	55,000	40,000	40,000

University Chaplaincies

Chaplaincy Programs on University Campuses:

Brock	15,121	15,121	7,561	-	-
Guelph	22,568	22,568	11,284	-	-
McMaster	12,187	12,187	6,094	-	-
	49,876	49,876	24,938	-	-

Outreach Within The Diocese

**The Homeless, The Hungry And Those In Need In
Our Community:**

Missions to Seafarers	9,956	10,026	1	1	1
St. Matthew's House	27,275	27,475	1	1	1
Bethlehem Place	2,500	-	1	1	1
The Bridge Hamilton	5,000	-	1	1	1
Program Administration & Support	170	-	1	1	1
	44,901	37,501	5	5	5

INITIATIVES BEYOND OUR PARISHES TOTAL

	214,777	172,377	79,943	40,005	40,005
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MINISTRY OF THE ANGLICAN CHURCH BEYOND NIAGARA

General Synod:

Apportionment	674,000	600,000	600,000	600,000	600,000
Delegate Fees	-	10,281	-	-	-
	674,000	610,281	600,000	600,000	600,000

Provincial Synod:

Assessment	19,400	19,800	19,400	21,000	21,588
Delegate Fees	2,512	-	-	-	-
OPCOTE	13,400	10,200	10,000	20,000	20,000
	35,312	30,000	29,400	41,000	41,588

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Outreach Outside The Diocese:					
Social Justice Advocacy:	394	200	500	500	500
Coordinating Outreach Ministries:					
Program Administration and Support	-	-	-	-	-
	394	200	500	500	500
Partnerships In Gospel Justice With Anglicans Around The Globe:					
Partners in Mission	5,235 -	1,534	2,500	2,500	2,500
Refugee Working Group	577	-	500	500	500
	5,812 -	1,534	3,000	3,000	3,000
Parish Training And Support:					
PWRDF and PIM	406	-	500	500	500
Outreach Symposium/Other Training	-	1,065	-	-	-
	406	1,065	500	500	500
MINISTRY OF THE ANGLICAN CHURCH BEYOND NIAGARA	715,924	640,012	633,400	645,000	645,588
TOTAL EXPENDITURES	3,200,735	2,982,620	2,659,931	2,781,169	2,818,301
NET SURPLUS (DEFICIT)	506,563	501,996	240,074	255,831	168,699
Non-Operating Expense uses of Surplus					
DMM Revisions to Prior Years	-	-	20,000	50,000	50,000
Parish Bank Loan Reduction	-	115,010	115,010	115,000	115,000
Receipt of Parish Long Term Debt: Sal, Ins, DMM				(25,000)	(25,000)
Capital Purchases - Equipment				3,500	3,500
Capital Purchases - Website Stage 2				10,000	-
Reduction of Diocesan Long Term Debt				50,000	50,000
		115,010	135,010	203,500	193,500
Net Cash Surplus expected		386,986	105,064	52,331	(24,801)